



Strategic Plan Implementation 2021 Mid year Update

MISSION STATEMENT:

To meet the needs of our residents and business community by delivering efficient and effective government services with an approach that is financially sustainable and environmentally responsible.

VISION STATEMENT:

A unique, inclusive municipality focused on balanced growth, heritage preservation, an age-friendly community, and waterway enhancements.

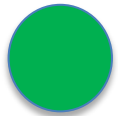
We will earn this reputation by:

- Enabling sustainable economic growth
- Facilitating the conservation of structures, districts and landscapes of architectural, historic and cultural significance
- Beginning implementation of the waterfront and river enhancements
- Ensuring sustainable infrastructure is in place
- Offering a broad mixture of housing to accommodate a variety of needs

Status Legend



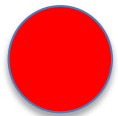
Objective is complete



Objective is well underway



Objective is being developed and/or additional decisions are required



Objective is on hold or future-scheduled



INFRASTRUCTURE SUSTAINABILITY





INFRASTRUCTURE SUSTAINABILITY

PRIORITY: A financially sustainable municipal infrastructure management plan

GOAL: Reduce the infrastructure funding deficit and expand the infrastructure management plan



INFRASTRUCTURE SUSTAINABILITY

Objective	2020	Current
Establish a strategic asset management policy	✓	✓
Complete a development charges study	✓	✓
Implement a water and wastewater utilities 10-year financial plan and rate study	●	✓
Introduce asset management planning software	✓	✓
Identify current levels of service and associated costs to maintain infrastructure	●	●
Dedicate funds annually from net growth in tax base to increase infrastructure funding	●	●



WATERFRONT AND RIVERWALK ENHANCEMENT





WATERFRONT AND RIVERWALK ENHANCEMENT

PRIORITY: Waterfront and Riverwalk development and enhancements

GOAL: Enhance quality of life for our residents, protect heritage and natural resources, and attract investment and visitors, resulting in increased economic growth



WATERFRONT AND RIVERWALK ENHANCEMENT

Objective	2020	Current
Appoint a working group to design a waterfront and riverwalk plan	✓	✓
Develop a waterfront/riverwalk master plan	●	●
Develop a waterfront investment attraction package and financial plan	●	●
Facilitate the Port Hope Area Initiative (PHAI) clean-up project	●	●



INTENTIONAL GROWTH PLANNING





INTENTIONAL GROWTH PLANNING

PRIORITY: Conservation of culture, small-community values, heritage preservation, agricultural integration and environmental protection

GOAL: Achieve a balance between economic growth and residential growth/affordability that includes diversification



INTENTIONAL GROWTH PLANNING

Objective	2020	Current
Realign the Municipality's economic development capacity	●	●
Complete a comprehensive review of the Municipal Zoning By-law	●	●
Undertake a review of the Municipality's Official Plan	●	●
Prepare an integrated municipal plan to manage future growth	●	●
Complete the Heritage Building Registry and increase the number of properties designated	●	●



MULTI-GENERATIONAL COMMUNITY OPPORTUNITIES





MULTI-GENERATIONAL COMMUNITY OPPORTUNITIES

PRIORITY: A healthy, sustainable community that delivers multi-generational programming, facilities, and initiatives for residents of all ages and life stages

GOAL: Enhance the quality of life for our residents and accommodate demographic changes



MULTI-GENERATIONAL COMMUNITY OPPORTUNITIES

Objective	2020	Current
Construct a new facility to replace the Ruth Clarke Activity Centre		
Enhance the use of the Port Hope Community Hub		
Expand youth programming to meet the needs of youth		
Review the usage of sports fields to identify areas that can be re-purposed		
Expand and upgrade the trail network and linkages to the River		



AFFORDABLE HOUSING





AFFORDABLE HOUSING

PRIORITY: Facilitate the development of more affordable housing

GOAL: Enable and increase the availability of affordable housing units and housing options to meet the current and future needs



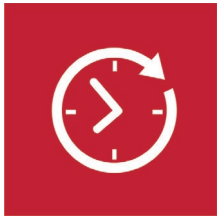
AFFORDABLE HOUSING

Objective	2020	Current
Prepare a municipal affordable housing plan		
Identify public/private financing models and housing development opportunities		
Work with developers to provide a range of housing options		
Implement zoning changes to support affordable housing development		



CORPORATE EFFICIENCIES

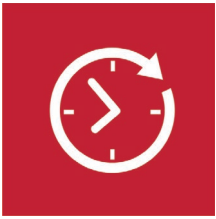




CORPORATE EFFICIENCIES

PRIORITY: Corporate efficiencies that will enhance delivery of government services

GOAL: Address appropriate succession planning and harness technology to deliver services more efficiently and reduce environmental impacts



CORPORATE EFFICIENCIES

Objective	2020	Current
Complete a corporate-wide service delivery review		
Undertake a municipal facilities and office accommodation audit		
Develop an information technology strategic plan (To be delivered in 2022)		
Complete a compensation review to retain quality staff		