







Attachment 1

STATUS LEGEND

	Objective is complete
	Objective is well underway
	Objective is being developed and/or additional decisions are required
	Objective is on hold or future-scheduled

INFRASTRUCTURE SUSTAINABILITY

Priority: A financially sustainable municipal infrastructure management plan.
Goal: Reduce the infrastructure funding deficit and expand the infrastructure management plan.

Objective	2021	Current	Comments
Establish a strategic asset management policy	✓	✓	
Complete a development charges study	✓	✓	
Implement a water and wastewater utilities 10-year financial plan and rate study	✓	✓	
Introduce asset management planning software	✓	✓	
Identify current levels of service and associated costs to maintain infrastructure		✓	Additional areas for levels of service work will be managed going forward
Dedicate funds annually from net growth in tax base to increase infrastructure funding		✓	

WATERFRONT AND RIVERWALK ENHANCEMENT

Priority: Waterfront and Riverwalk development and enhancements.

Goal: Enhance quality of life for our residents, protect heritage and natural resources, and attract investment and visitors, resulting in increased economic growth.

Objective	2021	Current	Comments
Appoint a working group to design a waterfront and riverwalk plan	✓	✓	
Develop a waterfront/riverwalk master plan	●	●	Committee actively engaged and progressing well.
Develop a waterfront investment attraction package and financial plan	●	●	To be completed post Master Plan.
Facilitate the Port Hope Area Initiative (PHAI) clean-up project	●	✓	

INTENTIONAL GROWTH

Priority: Conservation of culture, small-community values, heritage preservation, agricultural integration and environmental protection.











Goal: Achieve a balance between economic growth and residential growth/affordability that includes diversification.

Objective	2021	Current	Comments
Realign the Municipality's economic development capacity	●	✓	
Complete a comprehensive review of the Municipal Zoning By-law	●	●	
Undertake a review of the Municipality's Official Plan	●	●	Must follow the County's official plan
Prepare an integrated municipal plan to manage future growth	●	●	Working with County OP Update/MCR to confirm Population, Housing and Employment Forecasts and Targets.
Complete the Heritage Building Registry and increase the number of properties designated	●	✓	

MULTI-GENERATIONAL COMMUNITY OPPORTUNITIES

Priority: A healthy, sustainable community that delivers multi-generational programming, facilities, and initiatives for residents of all ages and life stages.









Goal: Enhance the quality of life for our residents and accommodate demographic changes.

Objective	2021	Current	Comments
Construct a new facility to replace the Ruth Clarke Activity Centre			
Enhance the use of the Port Hope Community Hub			
Expand youth programming to meet the needs of youth			
Review the usage of sports fields to identify areas that can be re-purposed			
Expand and upgrade the trail network and linkages to the River			Continuous progress being made, such as the installation of the Arboretum, and other planned upgrades.

AFFORDABLE HOUSING

Priority: Facilitate the development of more affordable housing.







Goal: Enable and increase the availability of affordable housing units and housing options to meet the current and future needs.

Objective	2021	Current	Comments
Prepare a municipal affordable housing plan			Draft Plan under development.
Identify public/private financing models and housing development opportunities			PPP financing models and development opportunities identified and to be part of draft affordable housing plan.
Work with developers to provide a range of housing options			
Implement zoning changes to support affordable housing development			

CORPORATE EFFICIENCIES

Priority: Corporate efficiencies that will enhance delivery of government services.

Goal: Address appropriate succession planning and harness technology to deliver services more efficiently and reduce environmental impacts.

Objective	2021	Current	Comments
Complete a corporate-wide service delivery review			This is being implemented through stages. Planning and Development, MPS, Fire and Finance are all complete. Staff have found alternate sources of funding. Other sections will follow.
Undertake a municipal facilities and office accommodation audit			Scheduled post Service Delivery Reviews in context of post Covid employment
Develop an information technology strategic plan (To be delivered in 2022)			Re-scheduled for 2023
Complete a compensation review to retain quality staff	